

Flair Writing Industries Limited

(An ISO 9001:2015; ISO 14001 : 2015 & SA 8000 : 2014 Certified Company) CIN NO.: L51100MH2016PLC284727

63 B/C, Government Industrial Estate, Charkop, Kandivali West, Mumbai - 400 067, Maharashtra, India

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Ref-FWIL/SEC/2024-25/59

August 10, 2024

BSE Limited	National Stock Exchange of India Limited
Phiroze Jeejeebhoy Towers	Exchange Plaza,
Dalal Street	C/1, G Block, Bandra - Kurla Complex
Mumbai - 400 001.	Bandra (East), Mumbai - 400 051.
Scrip Code : 544030	Symbol : FLAIR

Sub: Investor Presentation

Dear Sir(s)/ Madam(s),

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, enclosed herewith the Investors' Presentation in relation to the financial results for the quarter ended on June 30, 2024.

You are requested to take the same on record.

Thanking you,

Yours faithfully, For Flair Writing Industries Limited

Vishal Kishor Chanda **Company Secretary and Compliance Officer**

Encl: As above

MUMBAI	DAMAN	DAMAN	DAMAN	DEHRADUN	VALSAD
Unit I, Trinity Ind. Park, Survey No.14,15,16, National Highway 8, Naigaon (E), Palghar 401 208, Maharashtra, India	Unit II, Survey No. 709/12 & 18, Somnath Road, Dabhel, Daman 396 210, India	Unit III, Survey No. 377/1, Plot No. 19 & 21, Zari Causeway Road, Kachigam, Daman 396 210. India	Unit IV, Survey No. 370/2 A, Vapi Road, Kachigam, Daman 396 210. India	Khasra No. 1049/2, 1050/1, Twin Industrial Estate,Central Hope Town, Selaqui , Dehradun 248 011,Uttarakhand,India	Survey No.253, Village Shankar Talao, National Highway8, Valsad 396 375, Gujarat, India



FLAIR WRITING INDUSTRIES LIMITED

Investor Presentation

Q1 FY25



Safe Harbor



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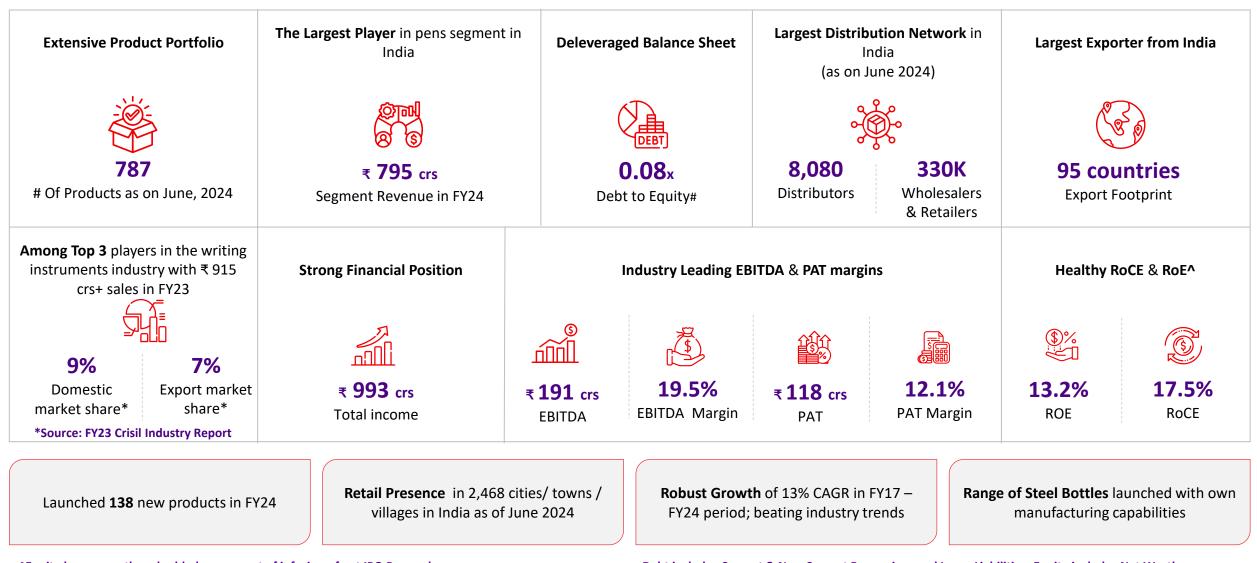








(FY 24)



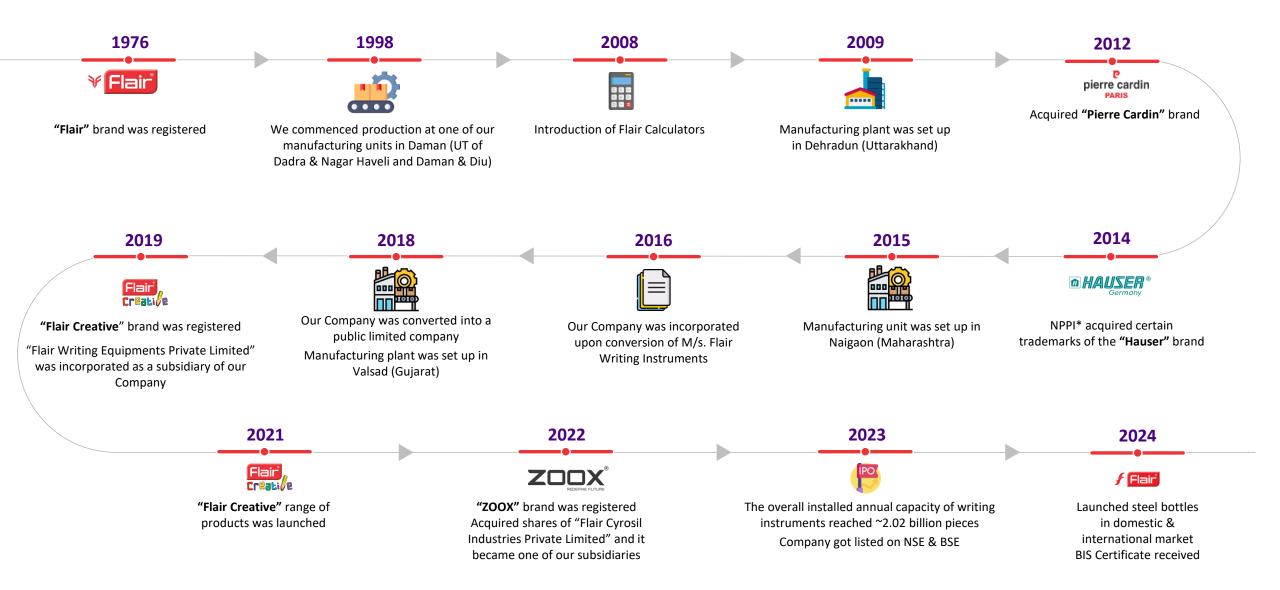
^Equity base more than doubled on account of infusion of net IPO Proceeds

#Debt includes Current & Non-Current Borrowings and Lease Liabilities. Equity includes Net Worth

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Key Milestones





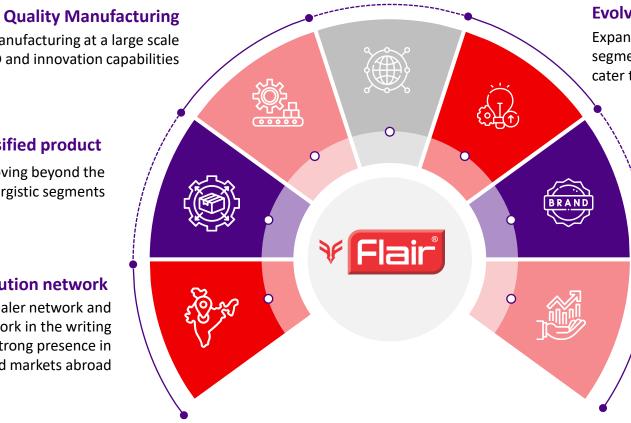
*National Pen and Plastic Industries ("NPPI") was one of the Erstwhile Partnership Firms, which was converted into FPPIPL on April 25, 2016 and subsequently merged into our Company pursuant to the Scheme.

Competitive Edge



Global Footprint

Ability to partner with international brands being the largest exporter of writing instruments from India and making inroads through quality creative products



Evolving Portfolio

Expansive catalogue of offerings across price segments driven by innovation and the need to cater to a wide array of consumers

Recognizable brands

Years of dedicated efforts in creating and establishing both mass appealing as well as premium brands

Strong financial performance

Historical track-record of strong financial performance with industry-leading profitability margins, ROE & ROCE

High-quality manufacturing at a large scale backed by strong R&D and innovation capabilities

Diversified product

Diversified product portfolio moving beyond the traditional pens business to synergistic segments

Largest distribution network

Largest pan-India distributor/dealer network and wholesale/retailer network in the writing instruments industry and strong presence in targeted markets abroad

Capex Timeline



Total Capex of ~INR 230 Crs spread over FY24 to FY26

FY24

Total Capex Incurred – INR 110 Crs

FY25

Estimated Total Capex – INR 95-100 Crs

To be utilised in Tips manufacturing, New manufacturing building in Valsad, brownfield expansion in Valsad, Dehradun & Daman

Q1 FY25 Update

Total Capex Incurred – INR 28 Crs

Capex Plans remain on track with balance budgeted amount to deployed in upcoming quarters

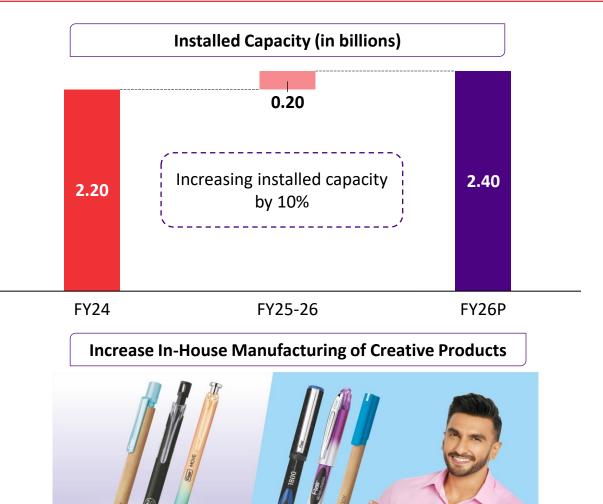
FY26

Estimated Total Capex – INR 15-20 Crs

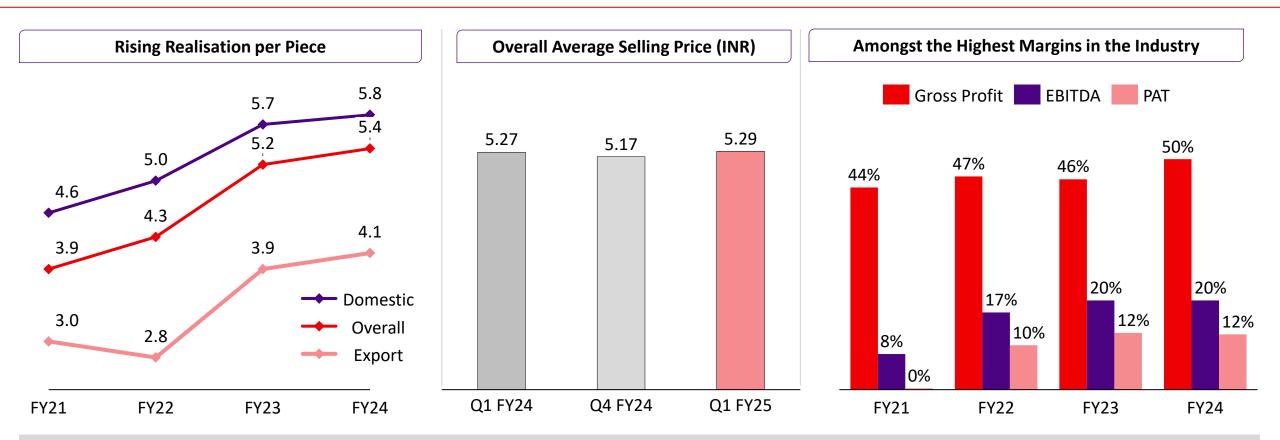
To be utilised in further increasing in Manufacturing Capacity

On the auspicious day of Akshay Tritiya - Bhumi Pujan was performed for initiating the construction work for the manufacturing facility, a warehouse and an administrative block for its **New Valsad Factory Unit at Valsad**, Gujarat. **Centralised Warehousing Facility in Daman** inaugurated

The New Valsad Block will be spread across **~1,80,000 sq. feet** and the Daman centralised warehouse will cover **~50,000 sq. feet**





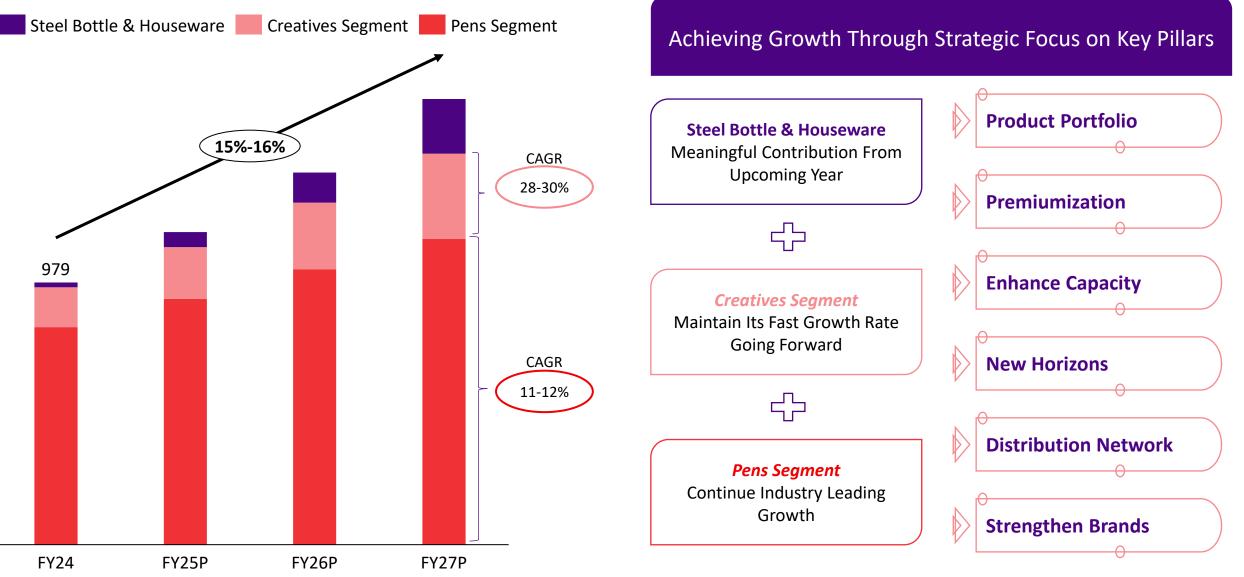


- Comprehensive portfolio catering to customers across the price points Expansion within each price segment is crucial to tap demand and user requirements at various price points
- Brand presence in mid premium and premium segments Investments made in brands such as "Hauser" and "Pierre Cardin" for differentiated market positioning. Certain high-ticket products are also available under the flagship brand "Flair"
- New launches have been increasingly targeted towards higher price point 66% of all new pens launched in FY24 catered to non-mass segment
- Innovation led product expansion Develop and introduce practical yet stand out products based on innovation in design, features and writing experience

Roadmap for the Future – Key Pillars



(₹ in crs)



Roadmap for the Future – Strategies





Product portfolio

- Aim to strengthen and expand our existing product portfolio by growing across price segments
- Leverage the ability to scale-up or refine product lines as per market demand
- Diversifying our product range by expanding into stationery products market



Bolster presence

- Expand to high margin markets
- Aim to further increase sales of the "Pierre Cardin" and "ZOOX" brands of pens in the Middle East markets
- Exploring new exports horizon in Middle East, Japan & Latam for other segments

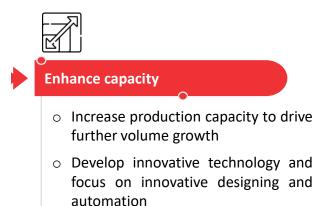


- Emphasis on Mid-premium Segment and Premium Segment to increase margins
- Already set-up dedicated marketing team for "Pierre Cardin" and changed packaging
- Premiumization strategy already in play as growth witnessed in realization per piece



Distribution network

- Deepen sales & distribution network by strategic incentivization and productspecific schemes
- Increase sales through each channel including e-commerce and modern retail, including hypermarkets, supermarkets
- Team structure changed to ensure equifocus on Pens & Creatives segment



 Intend to set up a new
 manufacturing facility at District Valsad, Gujarat



Strengthen brands

- Aim to strengthen and expand our existing product portfolio by growing across price segments
- Leverage the ability to scale-up or refine product lines as per market demand
- Conduct meaningful promotional activities via advertisements and trade fairs





KEY UPDATES





Pierre cardin











EXPANDED PRODUCT PORTFOLIO ACROSS CATEGORIES

- Launched a combined **34** products during the quarter across all segments
- Significantly expanded offerings in steel bottles by launching 7 new attractive models
- With a continuing focus on premiumisation, **7 out of 9 new pens** were targeted towards mid premium & premium price categories
- **16 new products** launched in Creative Segment enhancing the overall portfolio. New Launches include colouring kits, markers and pencils.



POSITIVES ACHIEVED

- Revenues from own brand continue to drive overall growth – "Hauser" XO continues to maintain its dominant position in the industry
- Encouraging signs from export OEM customers – the segment is on a definite path to recovery
- Creative segment continued to deliver on its high growth potential increasing by 21% year on year
- Steel bottle maintained its high growth; doubling its contribution to revenue

CHALLENGES FACED

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- Activities leading up to the elections affected the sale of pens in the first half of quarter especially the month of April
- Geopolitical uncertainties in the Middle East affected freight costs. This compounded by shortage of containers caused bottlenecks in supply to export markets affecting overall export sales
- Domestic OEM segment has been affected by subdued demand by end users for customer's products affecting order volumes

CONTINUING OPTIMISM

- Demand for pens recovered in the second half of the quarter and this positive momentum has continued forward. Own brand sales growing in difficult demand scenario signifies resilience
- Month on Month run rate for steel bottles has been consistently rising. Aggressively scaling up the segment through portfolio expansion and distribution via modern trade
- Creative Range of products will deliver on growth expectations. Addition of Disney branded products in Q2 FY25 will provide further impetus

pierre cardin

PENS in FASHION

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PERFORMANCE HIGHLIGHTS * Flair









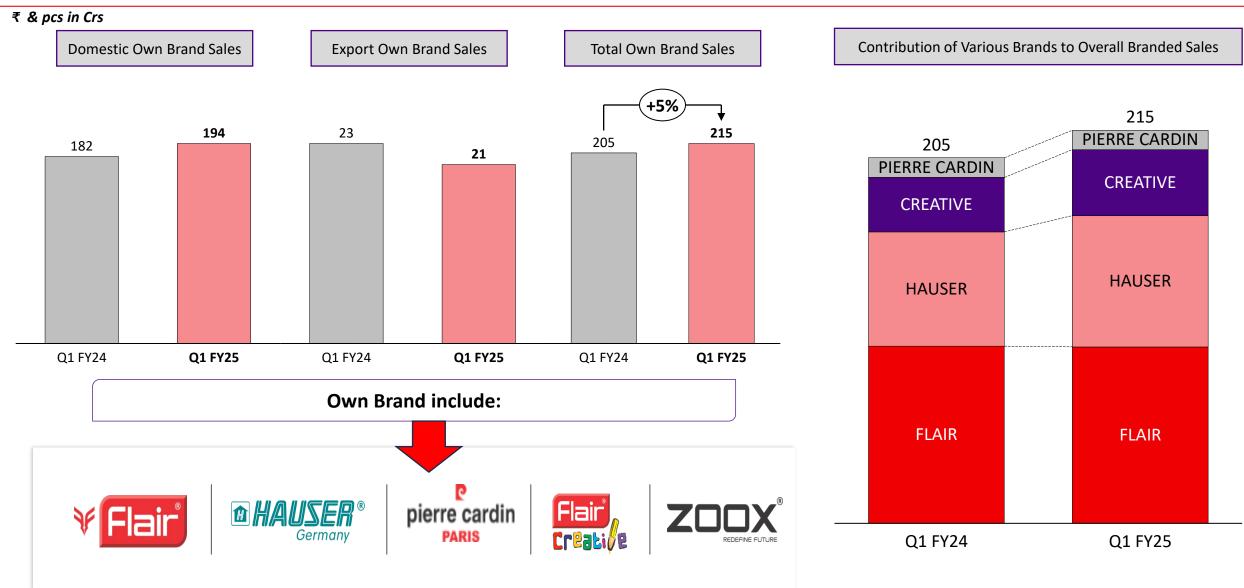


₹ in Crs



Branded Business Performance (Q1 FY25)

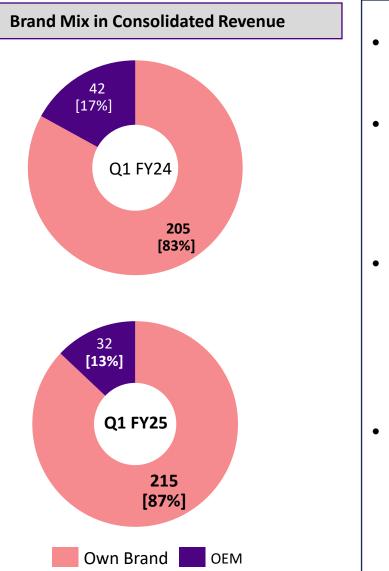




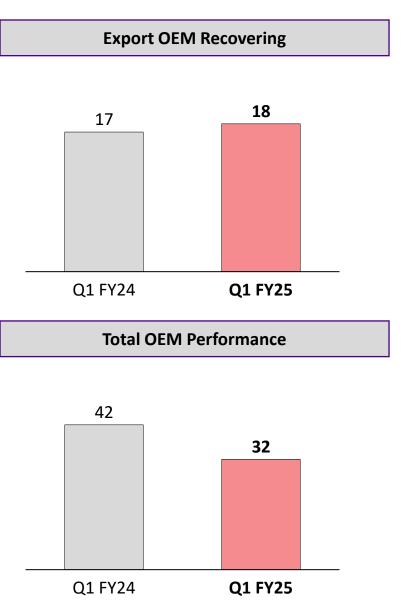
OEM Business Performance (Q1 FY25)







- Achieved increase in realisation due to rise in Average Selling Price
- Persistent Geopolitical Issues have raised freight costs, constrained supply chain and have increased lead time to delivery affecting demand
- Export OEM started showing signs of recovery with growth achieved in Quarter 1 FY25. Expect the segment to carry on the path to gradual improvement going forward
- Domestic OEM business affected on account of subdued demand. Offset by increasing focus on Domestic Own Brand sales to sustain domestic revenue



Q1 FY25 Segmental Highlights - Pens

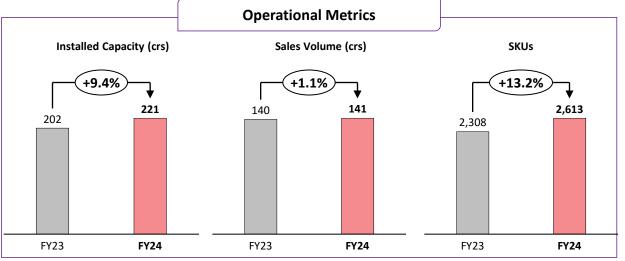


Chart depicts Segmental Revenue (INR Crs) 198 196 Q1 FY24 Q1 FY25

Pens Division

Management Commentary

"We maintained sales despite activities surrounding elections affecting demand in the first half of the quarter. Growth rebounded back in the second half of the quarter and this positive momentum has carried on till date making us optimistic for the guarters ahead. We are focused on executing premiumisation strategy and strengthening our domestic and overseas distribution network to better face such situations going forward"



Plan of Action for Segment Growth



Constant Innovation

Company has a strong track record of introducing various types of pens with unique features that have been widely accepted – continue the same going forward

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Increase Manufacturing Capacity

- **Planned capacity expansion** in place for pens and tips manufacturing
- **Increased automation** in assembly in line with increasing capacity
- **Re-Focus on INR 5** to see large volume growth expanded capacity to reap benefits of operation of scale and leverage past investments made with no major additional investment required



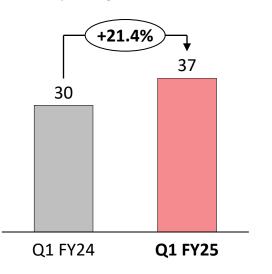
Premiumisation

Concentrated efforts to improve Average Selling Price have yielded favorable results as the company has realized steadily increasing ASPs year after year - reflecting in better margins for the future



Creative Segment

Chart depicts Segmental Revenue (INR Crs)



Management Commentary

"Creative segment continues to deliver strong performance. Company introduced 7 new products in this category during the quarter and the inclusion of Disney collaborated products in Q2 FY25 will provide an avenue for further growth for the year. Our focus will also be on gradually ramping up in house manufacturing share to 75% in the coming years to yield better margins."



Plan of Action for Segment Growth



Distribution Expansion

- Increased channel filling of products under creatives portfolio through existing network
- Creatives products are available in 20% of current distribution network providing enough headroom for growth



New Products

- Focus on building portfolio for Pencils & Colouring range
- **Collaboration with Disney** will help us gain mind market share with the Disney Audience in India
- Complemented by sharpening focus on select categories & deepen offerings

In House Manufacturing

• Greater control on quality & margin enhancement with **planned shift for in-house manufacturing** of focused categories after market acceptance

Q1 FY25 Segmental Highlights – Steel Bottles





- Manufacturing process is complex and capital intensive
- Limited number of companies engaged in inhouse production



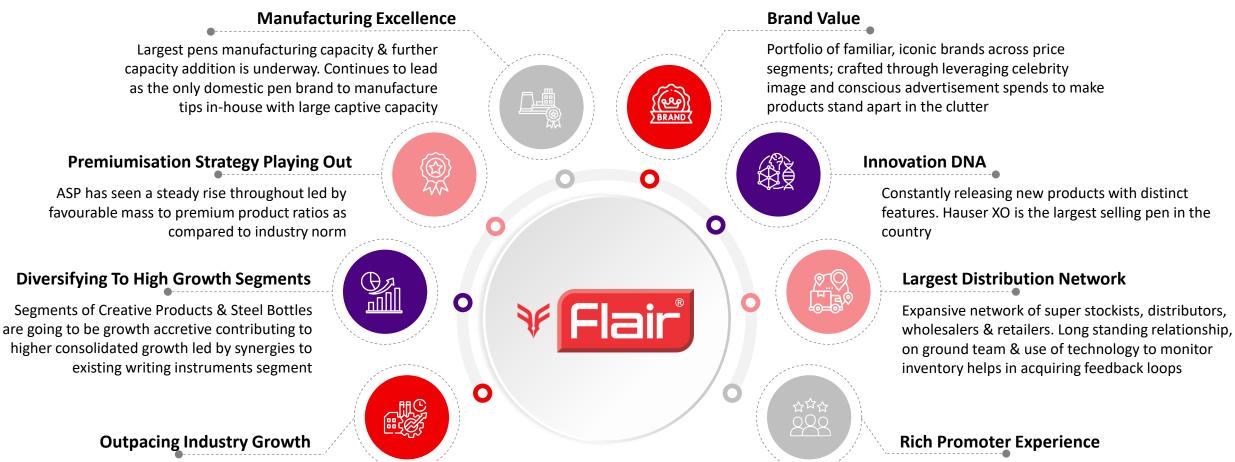
- Own manufacturing line with inbuilt scope of expanding the same in near future
- Received BIS license for our product
- Possess technical know-how to manufacture quality bottles
- Design Innovations, in-house lacquering & capabilities colouring and integrated manufacturing will strengthen the segment

Consolidated Profit & Loss Statement – Quarter 1 FY25



PROFIT & LOSS STAETMENT (₹ in crs)	Q1 FY25	Q1 FY24	Y-o-Y	Q4 FY24	Q-o-Q	FY24
Revenue from Operations	247.1	246.7	0.2%	250.1	-1.2%	978.7
Cost of Materials Consumed	124.2	122.1		125.2		485.7
Gross Profit	122.9	124.6	-1.3%	124.9	-1.6%	493.0
Gross Profit %	49.7%	50.5%		49.9%		50.4%
Employee Benefits Expense	38.3	35.0		36.7		145.8
Other Expenses	42.6	37.2		37.6		156.0
EBITDA	42.0	52.3	-19.7%	50.5	-16.8%	191.2
EBITDA %	17.0%	21.2%		20.2%		19.5%
Depreciation and Amortisation Expense	10.1	8.4		10.0		36.8
Other Income	4.9	1.8		6.1		14.5
EBIT	36.9	45.7	-19.4%	46.6	-21.0%	169.0
Finance Costs	1.5	2.8		1.1		10.2
РВТ	35.4	43.0	-17.6%	45.5	-22.2%	158.8
Total Tax Expense	9.2	10.8		11.3		40.3
Profit for the period	26.2	32.1	-18.5%	34.2	-23.3%	118.5
PAT %	10.6%	13.0%		13.7%		12.1%





Historically growing at twice the industry standard. Amongst the largest player in the overall writing instrument industry and largest player in pens segment Promoter Family has five decades of experience in the business. The second generation is actively managing the business ably supported by a professional senior management team across all functional areas



FLAIR WRITING INDUSTRIES LIMITED









Pierre cardin PARIS





Board of Directors





Mr. Khubilal Jugraj Rathod, Chairman

- He has 48+ years of experience in the writing instruments industry
- Received the Lifetime Achievement Award and the Udyog Rattan Award from the Institute of Economic Studies, the Lifetime Achievement Award from The Bombay Fountain Pen Manufacturers and Traders Association, the award for the 'Most Admired Leader' from Herald Global, Inspirational Leaders of New India award from Powerbrands Glam, Las Vegas, USA.



Mr. Vimalchand Jugraj Rathod, Managing Director

- He is a fellow member of the ICAI and holds a B.Com degree from the Bangalore University
- Has 40+ years of experience in the writing instruments industry
- Received "Asia's Most Promising Leader 2015-16" award from World Consulting and Research Corporation, "Award of Appreciation" from the Pen and Stationery Association of India and award from the PlastIndia Foundation
- Previously served as Chairman, Plastic Export Promotion Council & currently Chairman of Pen & Stationery Association of India



Mr. Rajesh Khubilal Rathod, Whole-time Director

- Holds a B. Com degree from the University of Mumbai and has 33+ years of experience in the writing instruments industry
- He heads the international sales and marketing division along with global relationship development



Mr. Mohit Khubilal Rathod, Whole-time Director

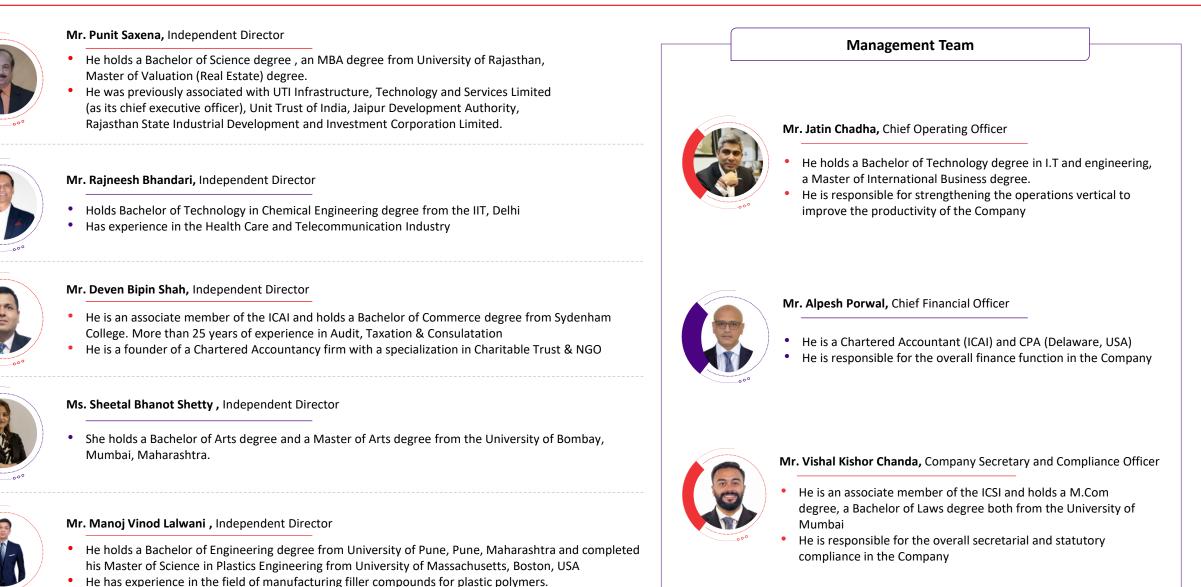
- Holds a Bachelor of Arts degree (majoring in business administration) from the Muhlenberg College, Pennsylvania and has 23+ years of experience in the writing instruments industry
- He heads the product development, domestic sales and marketing division



Mr. Sumit Vimalchand Rathod, Whole-time Director

- Holds a Bachelor of Arts degree from the Eckerd College, Florida, a Post Graduate Diploma in Management from the S.P. Jain Institute, Mumbai and has 15+ years of experience in the writing
 instruments industry
- He heads the new business development, production, process and system management with a direct focus on steel bottles business







Our CSR Policy is aimed at demonstrating care for the community and our commitment to create social value. Our Company has undertaken various active CSR initiatives to contribute to the community where we have operations.

We believe in empowerment through employment - ~66% of our workforce is comprised of women.



Supporting education through distribution of laptops, stationery to students from tribal and minority communities. Gifted a school bus to a school in Rajasthan.



Top Awards and Accolades





2022-23, 2021-22, 2020-21 Award for Top Exporter to the Company from the PEPC in the category for writing instruments



2020-21 Award for Top Exporter to the Company from the PEPC in the category for writing instruments



2019-20 Award for Top Exporter to the Company from the PEPC in the category for writing instruments



2018-19 Export Award to the Company from the PEPC in the category for writing instruments (excluding parts)



2017-18 Award for Second Best Exporter to the Company from the PEPC in the category for writing instruments



2016-17 Award for No. 1 Exporter to the Flair Group of Companies from the WIMO



2015-16 Award for No. 1 Exporter to the Flair Group of Companies from the WIMO



2015-16 Export Excellence Award for No. 1 Exporter to FPPIPL from the BFPMTA



2014-15 Award for No. 1 Exporter to the Flair Group of Companies from the WIMO



2014-15 Export Excellence Award for No. 1 Exporter to the Flair Group of Companies from the BFPMTA



2013-14 Most Valuable Brand 2014 award in the category of Gems, Jewellery and Accessories from WCRC



2012-13 Asia's Most Promising Brands from WCRC



2010-11 Award for No. 1 Exporter to the Flair Group of Companies from the BFPMTA



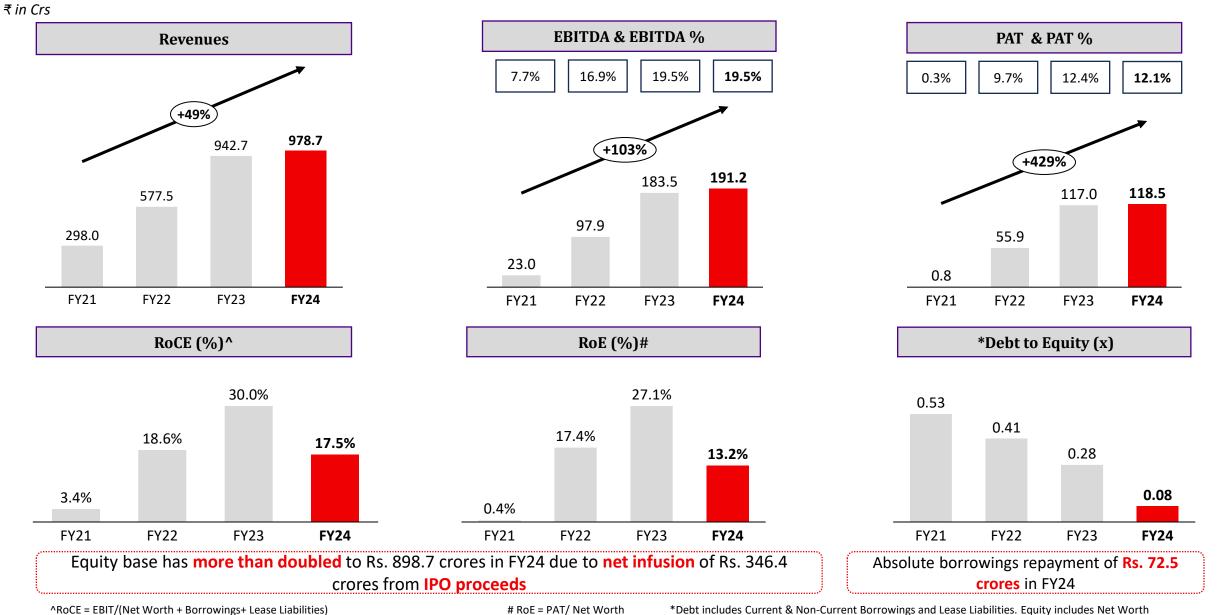
2009-10 Award for No. 1 Exporter to the Flair Group of Companies from the BFPMTA



2008-09 Award for No. 1 Exporter to the Flair Group of Companies from the BFPMTA

Performance in Charts





Historical Consolidated Profit & Loss Statement



Particulars (₹ in crs)	FY24	FY23	FY22	FY21
Revenue from Operations	978.7	942.7	577.5	298.0
Cost of Materials Consumed	485.7	508.8	308.2	166.4
Gross Profit	493.0	433.9	269.3	131.6
GP %	50.4%	46.0%	46.6%	44.2%
Employee Benefits Expense	145.8	117.3	88.3	58.4
Other Expenses	156.0	133.0	83.0	50.0
EBITDA	191.2	183.5	97.9	23.2
EBITDA %	19.5%	19.5%	16.9%	7.8%
Other Income	14.5	11.6	10.2	12.9
Depreciation and Amortisation Expense	36.8	27.3	24.4	22.4
EBIT	169.0	167.8	83.4	13.5
Finance Costs	10.2	10.0	9.3	11.5
РВТ	158.8	157.8	74.1	2.0
Total Tax Expense	40.3	40.8	18.2	1.2
Profit for the year	118.5	117.0	55.9	0.8
PAT %	12.1%	12.4%	9.7%	0.3%



EQUITY & LIABILITIES (₹ in Crs)	Mar-24	Mar-23	Mar-22	Mar-21
Total Equity	898.7	435.2	318.0	261.6
Non-Current Liabilities				
(a) Borrowings	30.7	41.8	73.4	110.0
(b) Other Non-Current Financial Liabilities	37.5	23.0	18.6	23.4
Total Non-Current Liabilities	68.2	64.8	92.0	133.4
Current Liabilities				
(a) Borrowings & Lease Liabilities	17.9	74.9	55.9	23.5
(b) Trade Payables (total of MSME & Other than MSME)	65.6	63.6	50.3	41.1
(c) Other Financial Liabilities	34.6	20.4	16.4	10.9
(d) Other current liabilities (bal. fig.)	22.7	25.3	25.0	10.2
Total Current Liabilities	140.9	184.2	147.6	85.7
TOTAL EQUITY & LIABILITIES	1107.8	684.2	557.6	480.6

ASSETS (₹ in Crs)	Mar-24	Mar-23	Mar-22	Mar-21
Non-Current Assets				
(a) Property, plant and equipment	301.1	240.1	190.1	176.4
(b) Capital Work-in-Progress	20.2	1.6	1.8	0.0
(c) Right-of-Use Assets	24.1	7.5	3.6	6.5
(d) Intangible Asset (incl Goodwill)	2.1	2.4	2.4	2.7
(e) Non-Current Financial Assets (bal. fig.)	45.1	22.0	7.3	9.9
Total Non-Current Assets	392.6	273.6	205.1	195.5
Current Assets				
(a) Inventories	226.5	213.8	184.3	131.4
(b) Trade Receivable	214.9	170.7	147.2	115.8
(c) Other current financial assets (bal. fig.)	273.9	26.1	21.1	37.8
Total Current Assets	715.3	410.6	352.6	285.0
Total Assets	1107.8	684.2	557.6	480.6

Consolidated Cash Flow Statement - FY24



PARTICULARS (₹ in Crs)	Mar-24	Mar-23	Mar-22	Mar-21
Cash Generated from Operations	124.9	141.3	45.2	67.6
Less: Direct Taxes paid	(47.2)	(43.4)	(10.8)	(0.2)
Net Cash from Operating Activities	77.6	97.9	34.4	67.3
Cash Flow from Investing Activities	(285.2)	(73.6)	(19.0)	(15.6)
Cash Flow from Financing Activities	258.8	(23.8)	(15.7)	(54.7)
Net increase/ (decrease) in Cash & Cash equivalent	51.2	0.5	(0.3)	(2.9)
Cash and cash equivalents at the beginning of the year	0.8	0.3	0.7	3.6
Cash and cash equivalents at the end of the year	52.0	0.8	0.3	0.7

COMPANY:



Flair Writing Industries Limited CIN: U51100MH2016PLC284727 Mr. Mayur Gala (Chief Financial Officer) Email: mayur@flairpens.com www.flairpens.com

INVESTOR RELATIONS ADVISORS :



Orient Capital (a division of MUFG Pension & Market Services)

Mr. Irfan Raeen +91 9773778669 irfan.raeen@linkintime.co.in Mr. Devansh Dedhia +91 9930147479 devansh.dedhia@linkintime.co.in

Thank You





Pierre cardin



